

RESILIENCE AUTHORITY

Annapolis and Anne Arundel County

The Resilience Authority of Annapolis and Anne Arundel County

March 25th, Board of Directors Annual Meeting

DATE: March 4th, 2026
TO: Board of Directors and Advisory Committee Members
FROM: Matthew Fleming, Executive Director
RE: Board of Directors Annual Meeting Packet

The Annual Meeting of the Resilience Authority of Annapolis and Anne Arundel County Board of Directors will take place, **Wednesday, March 25th, from 5 to 7 pm** in the Lower Level | 104 Cabinet Room of the Arundel Center on **CALVERT ST &, Clay St, Annapolis, MD 21401**.

The conference room is located on the ground floor. As you come through security, take the elevator to the ground floor and make a left out of the elevator. The Cabinet Room is down the hall on the left. If you arrive late or are waiting long call/text me at 443.370.6051. Please make sure you allow extra time for going through security.

Parking is located at the following places:

John Whitmore Parking Garage (Bring Your Ticket to be Validated)

37 Clay Street

Annapolis, MD

<https://parkabm.com/facilities/john-whitmore-parking-garage/>

Gott's Court Garage

25 Calvert Street

Annapolis, MD

<https://www.annapolisparking.com/parking-locations/gotts-court-garage/>

Attached is a meeting agenda. If you have any questions, please do not hesitate to contact me at 443.370.6951 or by email at matthew.fleming@aacounty.org.

- 1 -

Board of Directors Meeting Packet

The Resilience Authority of Annapolis and Anne Arundel County

RESILIENCE AUTHORITY

Annapolis and Anne Arundel County

Annapolis and Anne Arundel County Resilience Authority Board of Directors Quarterly Meeting

Wednesday, March 25th from 5 to 7 pm

Google Meet joining info

Video call link: <https://meet.google.com/sbg-tvws-ief>

Or dial: (US) +1 573-343-8276 PIN: 364 901 066#

A portion of this meeting may be closed to the public in accordance with the Open Meetings Act procedures

5:00PM **GETTING STARTED: ORDER OF THE DAY AND INTRODUCTIONS:** Welcome remarks given by the Chair and Director. (*Veronique Bugnion, Chair & Matt Fleming, Executive Director*)

5:10PM **RESILIENT AND READY PORTFOLIO OF PROJECTS:** The Board will receive an update on the Resilient & Ready (R&R) initiative, including the overall vision, framework, and implementation approach. The presentation will describe how R&R is intended to function as a tool to support project prioritization, funding alignment, and coordinated implementation of projects identified through existing planning efforts, and will provide an opportunity for Board discussion and guidance on next steps

Presenters:

- Matt Fleming, Resilience Authority Director
- George Chmael, Council Fire Founder & CEO
- Michelle Cullen, Council Fire Senior Strategist
- Holly Fowler, Council Fire Client Services Manager

Discussion Topics:

- The Board will be briefed on progress in developing the Resilient & Ready (R&R) framework and invited to provide input on critical planning documents, data sources, and

partner organizations that should be consulted to guide project identification, prioritization, and implementation

Materials

- [Draft Framework](#)

5:40 PM

SOLAR DEVELOPMENT OPPORTUNITIES AND ROLE OF THE RESILIENCE AUTHORITY:

The Board will receive an update on the solar siting component of the Resilient & Ready (R&R) initiative, including ongoing efforts to identify and evaluate potential locations for solar energy development across County and City facilities and properties. The Board will engage in discussion regarding the potential role of the Resilience Authority in advancing these projects in partnership with the City, the County, utilities, and private-sector providers, including consideration of anticipated grant funding and financing opportunities. The discussion will also address how strategic investment in precedent-setting projects can support long-term energy and resilience objectives.

Presenters:

- George Chmael, Council Fire Founder & CEO
- Michelle Cullen, Council Fire Senior Strategist
- Holly Fowler, Council Fire Client Services Manager
- Veronique Bugnion, Board of Directors Chair
- Christopher Burgess, Board of Directors
- Matt Fleming, Resilience Authority Director

Discussion Topics:

- Provide feedback on the overall approach, including identification of issues, concerns, or potential risks the Authority should consider as it evaluates different delivery and financing models, and to offer guidance on considerations that should inform future exploration of more active roles in project development, including approaches similar to those used by other public financing entities.

Materials:

- [Connecticut Green Bank](#)

6:20 PM

TREASURER'S REPORT: This is time set aside at every meeting to hear directly from the Board Treasurer and the Director of Operations on the current financial state of the organization. Discussion of the internal controls and financial accountability of the Resilience Authority.

Discussion Topics:

- Review and Approve FY26 RA Budget Amendments ~ Kristina Alexander
- December 2025 Financial Statements ~ Kristina Alexander

Materials

- [Draft RA Budget 4th Quarter](#) (Prepared for Approval)
- [12.31.2025 Balance Sheet](#)
- [12.31.2025 Statement of Revenues, Expenditures and Changes in Fund Balance](#)

6:30PM

Governance and Administrative Actions: The Board will consider approval of prior meeting minutes and consider approval of the minutes from the June 2025 and January 2026 closed sessions. The Board will also consider action on governance and administrative matters, including amendments to bylaws and other items requiring Board approval.

Discussion Topics:

- Approval of December Meeting Minutes ~ Veronique Bugnion
- Disclosure of Board Action Taken and Approval of June Meeting Minutes ~ Veronique
- Disclosure of Board Action Taken and Approval of January Meeting Minutes ~ Veronique
- Discussion of updates to the Resilience Authority Bylaws ~ Emily Clifton

Materials:

- [BOD Meeting Minutes December 2025](#)
- [Resilience Authority Bylaws](#)

6:40PM

New Business and Public Comment: Opportunity for public comment, input from the Advisory Committee Members, and Board Member discussion.

7:00PM

Meeting Concludes

Next Meeting | June 24th, 2026

The Resilience Authority quarterly meeting agendas are developed to address issues challenging the region. Topics selected are influenced by availability of science, community interest, timing and opportunity. We welcome your input on posted agendas or as topics for upcoming meetings. If your suggestion is relevant to a posted agenda topic, please submit your comment in writing one week prior to the meeting. To submit your comment, please email matthew.fleming@aacounty.org

